

Martin County Hospital District
Board of Directors Meeting
Monday, March 28, 2022

Members Present: Morgan Cox, Albert Garza, John Myrick, Terry Franklin, Frances Hernandez, Clay Parker

Members Absent:

Hospital Staff Present: Nancy Cooke, Calvin Cargill, MA, MD, Becky Brandon, Freddy Olivarez, Tara Lopez, Corina Mckiski, Tonya Gilsan, Lisa Bibb, Joan Harrison, Tamara Sanford, Linda Pierce

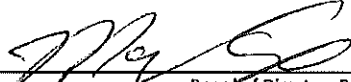
Other Attendees:

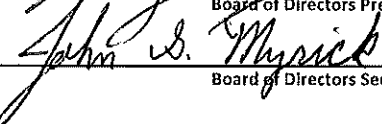
Meeting called to Order at 11:30am by Board President Morgan Cox.

Agenda Item	Presentation/Discussion	Action Taken
Reading and Approval of Minutes from February 28, 2022	Minutes were reviewed and approved as submitted.	Motion by Terry Franklin to approve the minutes from the February 28, 2022, seconded by John Myrick. No opposition, motion carries.
Public Comment	None	
Medical Staff Report	Dr. Cargill gave a summary of the medical staff report. ED statistics for February were reviewed. Emergency Room visits in February were 392 decreasing from 701 in January.	Motion was made by Albert Garza, seconded by Clay Parker, to approve the Medical Staff Report. No opposition, motion carries.
Medical Staff Privileges and Terminations	<p>Ms. Cooke presented the providers for Appointment, Re-appointment and Expiring Terms, listed below.</p> <p style="padding-left: 40px;">Appointment: Alice Blount, MD - Concord Chisom Nwoye, MD - Concord Kelly Cole, MD - Abilene Radiology James Rittmann, MD - Abilene Radiology</p> <p style="padding-left: 40px;">Re-appointments: None</p> <p style="padding-left: 40px;">Expiring Providers: Tamara Vaught, CRNA - MCHD Brent Sherwood, MD - Concord</p>	Motion was made by John Myrick, seconded by Frances Hernandez, to approve the appointments and expiring providers as presented. No opposition, motion carries.
Quality Assurance Dashboard	Ms. McKiski presented the 2022 Quality Assurance Dashboards and 2022 Quality Improvement Dashboards approval. ER Visits, AMAs and LWOTs were reviewed and discussed. Numbers have decreased from January.	Motion was made by Clay Parker to approve the Quality Dashboards, seconded by Albert Garza. No opposition, motion carries.
Quarterly Compliance Report	Ms. Lopez presented the Quarterly Compliance Report for approval. Report. Ms. Lopez stated there were no Compliance or Section 504 (ADA) Complaints reported. Risk Review had 48 Occurrences with 1 RCA completed on anesthesia malfunction. Code of Conduct distributed for annual refresher with 75% of employees completing.	Motion was made by John Myrick to approve the Quarterly Compliance Report, seconded by Clay Parker. No opposition, motion carries.
Department Reports - 3rd & 4th Quarter TruLite Report	Ms. Cooke recognized the great job Joan and the TruLite team did during their recent State Survey with some recommendations but no citations or violations. Ms. Harrison presented the 3rd and 4th Quarter TruLite Reports for approval. Star Rating Survey scores have improved from a 2.5 Star Rating in the 3rd Quarter to 3.5 Stars in the 4th Quarter. Currently 1 open position for Clinical Care Manager. 3rd Quarter had 1 complaint which was resolved by the Administrator and 4th Quarter had 1 patient concern of issues within her home, the social worker was consulted to assess the situation and the issue was resolved without actions. Press Ganey scores have increased overall, goal is to keep improving those scores.	Motion was made by Terry Franklin to approve the 3rd & 4th Quarter TruLite Report, seconded by Frances Hernandez. No opposition, motion carries.
CNO Report	Ms. Pierce presented the CNO Report for approval. Ms. Pierce reviewed staffing needs, ER Admissions 2020 compared to 2021 and Press Ganey Scores.	Motion was made by Frances Hernandez to approve the CNO Report, seconded by Terry Franklin. No opposition, motion carries.
Policies - Surgical Policies Review	Reviewed and changes made to include ACORN updates. 2 new policies - Fire In OR and Fire Prevention Protocol	Motion was made by John Myrick to approve the Policies presented, seconded by Clay Parker. No opposition, motion carries.
Policies - Utilization Review Policy	Reviewed with no changes.	
Policies - Evaluation of MCHD 2021 Quality Program	Annual Report for approval.	

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Contracts: VerityStream Renewal	Ms. Cooke presented this contract renewal for approval. This is the company we are using for our credentialing process. Pricing is based on the number of providers we credential.	Motion was made by John Myrick to approve the VerityStream, Vitalant and Telcor contracts as presented, seconded by Albert Garza. No opposition, motion carries.
Contracts: Vitalant	Ms. Cooke stated this contract is for our blood and blood products that was signed in 2011 and will expire on May 31st. Vitalant has submitted a new contract which contains updated language and processes. The contract has been reviewed by legal.	
Contracts: Telcor	Mr. Olivarez stated this is a lab program that will interface all point of care reports including Istats and will flow into Cerner.	
Contracts: Addendum to Melencio Juan, MD Contract	Tabled to Executive Session.	
Contracts: Cerner	Ms. Cooke stated we are not recommending that this contract be approved but wanted to make you aware of it. The original Cerner contract was for 5 years with an auto-renewal, we are 3 years in with 2 years remaining. Cerner is not a bad system and staff is finally being able to use the system. Cerner was recently purchased by Oracle. Cerner has approached us and wants us to sign an 8 year extension onto the 2 years we have left making it a 10 year contract. I am very hesitant to enter into a 10 year contract, just not a good idea. Cerner has offered incentives and we would be leaving those on the table but do not feel those are worth signing the extension.	Motion was made by John Myrick to not approve the Cerner Contract Amendment No. 1, seconded by Terry Franklin. No opposition, motion carries.
Equipment: Istats	Ms. Cooke stated IStats are used for point of care testing at the patient bedside in the ER without having to send to the lab for processing. The IStats are used to monitor several lab values, most importantly troponins which are monitored when a patient is having a heart attack. The total cost for 2 units is \$17,345.00. This is a budgeted item.	Motion was made by Albert Garza, seconded by John Myrick, to approve the purchase of the Istat machines, Dump Trailer and UTV as presented. No opposition, motion carries.
Equipment - Dump Trailer for Plant Operations	Ms. Cooke stated this dump trailer will be used for taking garbage to the dump. The total cost for this purchase is \$14,887.50.	
Equipment: UTV for Plant Operations	Ms. Cooke stated this piece of equipment is for campus use. The total cost of this purchase is \$34,188.18.	
CFO Report - Financial Statements and Cash Disbursements	Ms. Glisan presented the Financial Statements for the month ended February 28, 2022 for review. She noted that cash on hand for February was 537 days. February Restricted cash totaled \$2,831,727. Total patient revenue was \$3,312,596. February Cash Disbursement totaled \$1,417,168.48 with \$15,767.69 patient refunds.	Motion by Terry Franklin, to approve the Financial Reports for February 2022, seconded by Frances Hernandez as presented. No opposition, motion carries.
Fitch Rating Report	Ms. Glisan presented the Fitch Rating Report for review and discussion. Ms. Glisan stated our rating stayed the same at BBB+.	
Draft Budget Review	Ms. Glisan presented the Draft Budget for review. Ms. Glisan discussed equipment purchases that are in the FY2022-FY2023 budget.	
Management Plan Review	Ms. Cooke presented the Management Plan for review and discussion. Ms. Cooke discussed all the projects and accomplishments from 2021 and the goals for 2022.	Motion by Albert Garza, to approve the Management and Marketing Plans for FY2022-FY2023, seconded by Terry Franklin. No opposition, motion carries.
Marketing Plan Review	Ms. Cooke presented the Marketing Plan for review and discussion. The Marketing goals for 2022 were discussed.	
Restructuring of Nursing Salaries	Ms. Cooke stated we need to make our nurse salaries more competitive. We made some adjustments about 6 months ago but still are competitive. Discussion ensued at length.	Motion by John Myrick, to approve Restructuring Nurse Salaries with an Increase Budget amount up to \$300,000, seconded by Clay Parker. No opposition, motion carries.
Strategic Planning Discussion	Ms. Cooke reviewed and discussed the current Mission and Vision statements and proposed changing the statements to better represent our Mission and Vision. A Free Cash Flow Statement, Master Site Plan Preparation and review of Existing Feasibility Study on Assisted Living was reviewed. Board authorizes Ms. Cooke to perform a Master Site Plan, approval not needed as it is under Ms. Cooke's signing authority.	Motion by Terry Franklin, to approve the Mission and Vision Statements, seconded by Frances Hernandez. No opposition, motion carries.
TORCH Management Services, Inc.	Ms. Cooke reviewed proposals from TORCH on Community Needs Assessment and Strategic Planning Services. We have already completed the Community Health Needs Assessment and are 90% complete with the Strategic Plan.	No action on this item.
Administrative Report	1. Cerner Update - Will be on 3/29.	Motion by John Myrick, to approve the Administrative Report, seconded by Albert Garza. No opposition, motion carries.
	2. Dr. Day - Lunch at 11:30am in the Board room	
	3. Management Retreat - 3/31 will be held here.	
	4. Board Education Opportunities - THT in July and UMC on April 8th (Virtual)	
	5. Employee Education - Corina, Freddy and Angel will be out next week for Survey Readiness Training.	
	6. Health Fair - Held on 3/17 was a success, we had 58 people attend.	
	7. Greenwood ISD - Waiting on their signature for the School Based Program.	
	8. Vaccine Mask Mandate update - Deadline was 2/22, we only lost 1 employee. Implementation was a success.	

Agenda Item	Presentation/Discussion	Action Taken
Adjourn to Executive Session at 1:59pm.		
Reconvene Meeting at 2:08pm.	Addendum to Melencio Juan, MD Contract.	Motion was made by Albert Garza to approve the Addendum to Melencio Juan, MD Contract as presented, seconded by Clay Parker.
Adjourn Meeting at 2:10pm.		Motion was made by John Myrick, seconded by Terry Franklin to adjourn meeting. No opposition, motion carries.



 Board of Directors President


 Board of Directors Secretary